

# HVS Market Intelligence Report: Baltimore-Washington International Airport

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Increased government activity triggers demand for additional hotel rooms in the Baltimore-Washington International Airport market.

The influx of new hotels to the Baltimore-Washington International (BWI) Airport market shows no signs of slowing in the near term. Yet, while heightened airport traffic has spurred demand in recent years, the primary motive for the supply increase rests on an expected surge in job growth from major government, military, and defense-contractor sources.

The Department of Defense’s Base Realignment and Closure (BRAC) recommendation became law in 2005, consolidating thousands of defense-related jobs from around the country at the nearby Fort Meade military base. According to the BWI Business Partnership, Fort Meade serves as one of the prime “economic engines” for the area, housing more than 80 organizations representing all five branches of the military and numerous federal agencies within its compound. The BRAC process is expected to bring 5,717 new jobs to the area by 2011, most of which will belong to the Defense Information Systems Agency, which was recently reassigned to Fort Meade. Approximately 4,000 new jobs will come to the National Security Agency, Fort Meade’s largest tenant, as well as approximately 12,000 private-sector jobs over the next six years. To generate the funds needed to support such voluminous growth, the base is reportedly leasing approximately 540 acres of federal land for private development. The economic impact of the realignment is expected to contribute an additional \$1 billion to the community within the next 15 years.

The BWI district’s lodging market has shown year-over-year supply increases throughout the past decade. Since 2000, 14 hotels have entered the market totaling an additional 1,976 rooms. The BRAC process has stimulated the majority of this growth since 2005, spurring nearly half of the supply increase seen since 2000. The area’s most recent larger hotel projects include the 203-room Sheraton and the 280-room Hilton hotels, which entered the market in 2006/07. Five hotels totaling 798 rooms, including the 260-room Westin and several limited- and select-service property types, are in the pipeline and expected to open by year-end 2008. Five additional hotels comprising 1,266 rooms are currently in the permitting stage; these include the Crosswinds Resort, a \$375-million project targeted to open by year-end 2009, pending approval. The Resort will comprise four hotels totaling 1,111 guestrooms, a 90,000-square-foot conference center, 100,000 square feet of mixed-use space, and a 125,000-square-foot indoor aquatic center. The following tables illustrate additional supply expected in the market and the new supply that entered in 2005 following the BRAC consolidation:

Hotels Openings Since 2005		
Name	Year	Rooms
Country Inn & Suites	2005	107
Hilton	2006	280
SpringHill Suites by Marriott	2006	128
TownePlace Suites by Marriott	2007	136
Staybridge Suites	2007	104
Sheraton	2007	203
<b>Total Rooms</b>		<b>958</b>

**Hotels Proposed or Under Construction**  
Scheduled

Name	Completion	Rooms	Status	Developer
Westin	2007	260	Under Construction	LTD Management
aloft by Starwood - Hanover	2008	143	Under Construction	LTD Management
Element by Starwood - Hanover	2008	145	Under Construction	LTD Management
Homewood Suites - Hanover	2008	100	Under Construction	Buccini/Pollin Group
Hilton Garden Inn - Hanover	2008	150	Under Construction	Buccini/Pollin Group
aloft by Starwood - Linthicum	2008	155	Proposed	Buccini/Pollin Group
Crosswinds	2009	327	Proposed	Asha Companies
Hotel Indigo	2009	200	Proposed	Asha Companies
Crowne Plaza	2009	284	Proposed	Asha Companies
Hyatt Summerfield Suites	2009	300	Proposed	Asha Companies
<b>Additional Supply</b>		<b>2064</b>		

As noted in the table below, the market area illustrated a decline in occupancy in 2006; this trend is attributed to new supply entering the market in the most recent years, notably the 280-room Hilton. Nonetheless, the additional supply seems justifiable given historically high occupancy levels and a suffusion of major corporate- and government-related demand generators. Occupancy is still strong within the BWI market and, despite the mounting supply scheduled to rise over the next several years, should improve going forward as the BRAC process triggers demand for potentially thousands of additional room nights.

Full-service hotels, notably the Sheraton and Hilton, have helped stimulate the market's overall average rate growth within the last year. Although occupancy fell from 2005 to 2006, average rate levels improved in 2006, noting a 7.59% increase from the previous year. In addition, RevPAR increased from 2005 levels. In order to stay competitive with the new supply, older properties such as the Embassy Suites and Marriott have undergone extensive renovations, allowing them to command a comparatively higher room rate. The following table illustrates estimated occupancy and average rate levels for a select set of full- and select-service hotels within the BWI Airport market:

3-Year Estimated Occupancy & Rate Trend			
Year	Occupancy	ADR	RevPar
2004	75.4 %	\$123.67	\$93.23
2005	75.4	128.53	96.92
2006	71.3	138.28	98.64

Source: HVS

The Baltimore-Washington International Airport both services and drives regionally-based corporate and government activity. In 2006, passenger traffic increased by 4.8% from the previous year, representing an all-time record at the airport (information pertaining to airport statistics is noted in the table below). In addition to the market's dependence on airport demand, leisure activity at places such as Arundel Mills Mall, the Harbor Place waterfront, and various downtown Baltimore attractions, as well as the popularity of sporting events, also support surrounding airport properties with sizeable compression.

Airport Statistics			
Year	Passenger Traffic	Percent Change*	Percent Change**
2001	20,484,514	—	—
2002	19,056,165	-7.0 %	-7.0 %
2003	20,180,875	5.9	-1.5
2004	20,341,507	0.8	-0.7
2005	19,742,093	-2.9	-3.6
2006	20,698,967	4.8	1.1
<i>Year-to-date, July</i>			
2006	12,144,264	—	—
2007	12,148,211	0.0 %	—

\*Annual average compounded percentage change from the previous year

\*\*Annual average compounded percentage change from first year of data

Source: Baltimore-Washington International Thurgood Marshall Airport

Despite supply increases, the Baltimore-Washington International Airport market is expected to remain strong as consistent sources of demand show no signs of diminishing. Factors contributing to this overall growth consist of more

than just increased levels of airport-related demand but include the reorganization of Fort Meade, job gains at the nearby National Security Agency and other defense-related organizations, and the popularity and revitalization of the leisure market, as noted previously. As average rates strengthen, this airport market is primed to enjoy the benefits associated with the growth dynamics occurring throughout the Baltimore area, especially the impetus of the government sector.