

HVS ANAROCK Insights - Navigating the Noise: What US Tariffs Could Mean for Indian Hospitality?

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India has received a short break on the tariff front, but the bigger picture remains complex. Earlier this month, the US administration announced a steep 26% tariff on Indian imports, sparking concerns across trade-focused sectors. Fortunately, a 90-day suspension has been granted, offering India, along with several other countries, a temporary pause and a crucial opportunity for trade discussions.

Key Indian export sectors like electronics, gems and jewelry, textiles, and auto components are watching the developments closely as these industries have strong export ties with the US. If the tariffs are enforced after the suspension period, many could face higher input costs, lower margins, and reduced global competitiveness.

Yet, amidst the uncertainty, there is an underlying opportunity. Trade experts believe this could prompt long-overdue reforms, such as streamlining India's tariff structures, improving import policies, and increasing investments to strengthen domestic manufacturing and supply chains. As trade talks progress over the coming weeks, the spotlight will be on how India positions itself, not just in relation to the US, but within the rapidly evolving global trade landscape.

The travel and hospitality sector in India, while not directly impacted by the tariffs, could feel the ripple effects over time. With the global economic environment in a state of flux, marked by protectionist trade policies, recessionary signals in some regions, and general uncertainty, travel demand may begin to soften. These factors can influence discretionary spending, which in turn could affect both corporate and leisure travel.



Additionally, given the global uncertainty, the anticipated sharp revival in international arrivals may take longer than expected. For now, the spotlight is likely to remain on domestic demand. Recent declines in the stock market, a slowdown in the real estate sector, and reports of deferred or moderate salary increments are

Summary

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weighing on the otherwise upbeat consumer sentiment. These factors could soften travel demand, particularly for summer leisure travel in the short term. As a result, hotels would need to recalibrate expectations on continued double-digit growth, which had begun to seem like the new normal.

While occupancy trends remain stable for now, a cautious and forward-looking approach is prudent. Hotels may need to re-evaluate cost structures, prioritize operational efficiency, and maintain flexibility in pricing strategies. The COVID-19 disruption had previously forced the sector to reengineer operating models and cut costs significantly. However, as the post-pandemic boom set in, some of these hard-earned efficiencies have slowly given way. This might be a timely moment to revisit those practices and reinforce cost discipline. Temporary demand moderation could also necessitate a more nuanced approach to average room rate (ARR) growth, shifting from aggressive rate hikes to smarter pricing management.

Still, this is not a moment for alarm but for attentiveness and agility. The Indian hospitality industry has shown remarkable adaptability through past disruptions, consistently bouncing back with innovation and strength. The current environment calls for measured steps and proactive planning. After all, every challenge brings with it the opportunity to rethink, reform, and reset.

The ultimate outcome of the tariff development could well position India more strongly in global trade, especially if it leads to a recalibration of India's tariffs for the US and a well-negotiated settlement. As global manufacturers look to shift operations to low-tariff regions, India could become an increasingly attractive destination, resulting in net benefits for the broader economy. For the hospitality sector, this may translate into a short-term slowdown, but the long-term outlook remains optimistic, with continued growth and stronger demand on the horizon.

About **Mandeep S Lamba**



Mandeep S. Lamba, President – South Asia, oversees the HVS global hospitality practice for South Asia. He has spent over 30 years in the hospitality industry of which the last 19 have been in CEO positions. Having worked with leading International and domestic Hotel Companies such as IHG, Radisson & ITC Hotels, he also set up joint venture companies with Dawnay Day Group UK and Onyx Hospitality, Thailand to own and operate hotels in India giving him a broader exposure to the hospitality business.

An established industry leader, Mandeep has won several awards and recognitions in India and abroad for his accomplishments and contribution to the hospitality industry. He is a Certified Hospitality Administrator from the American Hotels Association (CHA), a member of the Royal Institute of Chartered Surveyors, UK (MRICS) and a member of the Tourism Council of CII (Northern India). His views are often solicited for television and print media as a spokesperson for the hospitality & tourism sector.

Prior to joining HVS in 2018, Mandeep was the Managing Director, Hotels & Hospitality Group for JLL.

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